



Established by Congress 1923

American Battle Monuments Commission Fiscal Year 2027 Appropriation Request

Submitted to the
119th Congress of the United States, Second Session

Senate Committee on Appropriations
Subcommittee on Military Construction, Veterans Affairs, and Related Agencies
and
House Committee on Appropriations
Subcommittee on Military Construction, Veterans Affairs, and Related Agencies

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EXECUTIVE SUMMARY

Total Budget Authority

The American Battle Monuments Commission (ABMC) budget for FY 2027 requests total budget authority of \$107,925,000 and a 537 Full-Time Equivalent (FTE) employment level. The budget authority requested for the Salaries and Expenses account is a decrease of \$2.08 million from the amounts appropriated for FY 2026 and \$50.705 million decrease from amounts appropriated for FY 2025.

The Foreign Currency Fluctuations Account (FCFA) request is \$0. Due to the current rates of exchange, the budget rate used by ABMC, and unobligated balances in the FCFA, ABMC is not requesting new funding in FY 2027.

This request is outlined below and further discussed in detail in Part 2.

Funding Request Summary

(\$ in millions)

	FY 2025 Appropriation	FY 2026 Appropriation	FY 2027 Request	Change
Salaries & Expenses	158.630	110.000	107.925	(2.08)
Foreign Currency	0.00	0.00	0.00	0.00
TOTAL Budget Authority	158.630	110.000	107.925	(2.08)
 FTE	 528	 528	 537	 9

PART 1: INTRODUCTION

Vision

ABMC is the premier agency for commemorating and venerating American military service, sacrifice, and achievements, fulfilling the promise of General of the Armies John J. Pershing that “Time will not dim the glory of their deeds.”

Mission

The American Battle Monuments Commission, the preeminent guardian of America’s commemorative military cemeteries and memorials worldwide, honors the achievements of the U.S. armed forces by preserving their legacy of service and sacrifice.

Values

Honor – Respect – Excellence – Stewardship – Commitment

Who We Serve

Since ABMC was founded in 1923, the success of our mission has depended on the engagement of our stakeholders. Over time, our approach to accomplishing our mission has evolved to meet the changing needs of these various individuals. This section outlines the major groups that we have traditionally served and the types of activities we have provided.

- **Veterans, Family, and Friends Honored for Their Service or Their Loss** – We honor the veterans, family members, and friends of United States military who have served our country or endured the loss of a loved one who served. This group has the closest ties to our sites, and we strive to provide them with the most positive experience possible. For immediate family members who want to visit a family member’s burial or memorialization site, we provide letters authorizing fee-free passports for traveling overseas to visit the memorial site. In addition, we offer a variety of other services, including information on an individual buried or honored, and escort services for family members visiting grave and memorial sites within the cemetery. ABMC continues to work towards executing a modernized, customer-centric flower delivery program. The Commission will contract a third-party vendor to act as a liaison between the agency and commercial florist for the flower fund program.
- **Military and Public Officials** – We host a variety of special events and commemorations throughout the year, including Memorial Day and Veterans Day holidays, to honor the freedom preserved and restored and the lives lost. Host country and U.S. government officials, diplomats, and military representatives attend these events with the public. In addition, military units hold ceremonies to honor their fallen comrades, and foreign organizations pay tribute to those who died liberating their regions.

- Guests and Visitors – We receive millions of American and foreign visitors of all generations at ABMC cemeteries and memorials. They learn and are inspired by the stewardship of the sites themselves, and the stories of our armed forces shared within our visitor centers.
- ABMC Partners – We support and provide information to our partners that help us further our mission, including other government agencies, historians and educators, national museums, the travel and tourism industry, and the media. Through these partnerships, we promote our mission, encourage visits to our commemorative sites, and help educate and inspire the public.

History and Background

Recognizing the need for a federal agency to be responsible for honoring the fallen members of American armed forces where they had served abroad and for controlling the construction of military monuments and markers on foreign soil, the Congress enacted legislation in 1923 creating the American Battle Monuments Commission.

The Commission is an independent agency of the Executive Branch of the United States (U.S.) federal government. It is responsible for commemorating the service, achievements, and sacrifice of American armed forces in the U.S. and where they have served overseas since April 6, 1917 (the date of U.S. entry into World War I), through the erection of suitable memorial shrines; for designing, constructing, operating, and maintaining permanent American military burial grounds in foreign countries; for controlling the design and construction of U.S. military monuments and markers in foreign countries by other U.S. citizens and organizations, both public and private; and for encouraging the maintenance of such monuments and markers by their sponsors. In performing these functions, the Commission administers, operates and maintains twenty-six permanent American military burial grounds and thirty-one separate memorials, monuments and markers, of which three are located in the United States.

As reported in the FY 2025 Annual Report, nearly 208,000 U.S. war dead from World War I and World War II are buried or memorialized on Walls of the Missing at ABMC sites. Additionally, more than 8,200 war dead listed as missing from the Korean War and 2,500 from the Vietnam War are memorialized at ABMC's Honolulu Memorial. ABMC also administers three cemeteries not associated with the world wars: Mexico City National Cemetery, Corozal American Cemetery in Panama, and Clark Veterans Cemetery in the Philippines. More than 15,000 members of the armed forces, veterans, and others are interred in these sites.

Each grave site in the permanent American World War I and World War II cemeteries on foreign soil is marked by a headstone of white marble. Annotated on the headstones of the World War I war dead who could not be identified is the phrase, "HERE RESTS IN HONORED GLORY AN AMERICAN SOLDIER KNOWN BUT TO GOD." In the World War II cemeteries, the words "AMERICAN SOLDIER" were replaced with "COMRADE IN ARMS."

The Commission's World War I, World War II, and Mexico City cemeteries are closed to future burials except for the remains of U.S. war dead found from time to time in the World War I and World War II battle areas. Corozal American Cemetery

outside Panama City, Panama, and Clark Veterans Cemetery in the Philippines are the only active cemeteries the Commission maintains.

American Battle Monuments Commission Cemeteries	
<u>Belgium</u> Ardennes American Cemetery Flanders Field American Cemetery Henri-Chapelle American Cemetery	<u>Luxembourg</u> Luxembourg American Cemetery
<u>France</u> Aisne-Marne American Cemetery Brittany American Cemetery Epinal American Cemetery Lafayette Escadrille Memorial Cemetery Lorraine American Cemetery Meuse-Argonne American Cemetery Normandy American Cemetery Oise-Aisne American Cemetery Rhone American Cemetery Saint-Mihiel American Cemetery Somme American Cemetery Suresnes American Cemetery	<u>Mexico</u> Mexico City National Cemetery
<u>Italy</u> Florence American Cemetery Sicily-Rome American Cemetery	<u>the Netherlands</u> Netherlands American Cemetery
	<u>Panama</u> Corozal American Cemetery
	<u>the Philippines</u> Clark Veterans Cemetery Manila American Cemetery
	<u>Tunisia</u> North Africa American Cemetery
	<u>United Kingdom</u> Brookwood American Cemetery Cambridge American Cemetery

Since the 2007 opening of the Normandy American Cemetery Visitor Center in France, the Commission has continued to develop programs to preserve the stories of the men and women commemorated at its sites, by providing historical context to visitors now far removed from the war years and by using digital communication platforms and educational products to bring those stories home to the people of the United States, preserving for future generations this legacy of service and sacrifice.

**American Battle Monuments Commission
Memorials, Monuments and Markers**

Belgium

Audenarde Monument
Kemmel Monument
Battle of the Bulge Memorial

Cuba

Santiago Surrender Tree

France

Belleau Wood Marine Monument
Bellicourt Monument
Cantigny Monument
Chateau-Thierry Monument
Chaumont Marker - AEF Headquarters
Montfaucon Monument
Montsec Monument
Naval Monument at Brest
Pointe du Hoc Ranger Monument
Sommepey Monument
Souilly Marker-1st Army Headquarters
Tours Monument
Utah Beach Memorial

Midway Atoll

Midway Monument

Morocco

Western Naval Task Force Marker

New Guinea

Marker at Papua New Guinea

New Zealand

New Zealand Memorial

Northern Mariana Islands

Saipan Memorial

the Philippines

Cabanatuan Memorial

South Korea

Korean War Monument at Busan

Solomon Islands

Guadalcanal Memorial

United Kingdom

Dartmouth Monument
Naval Monument at Gibraltar
XI Amphibious Force Marker

United States of America

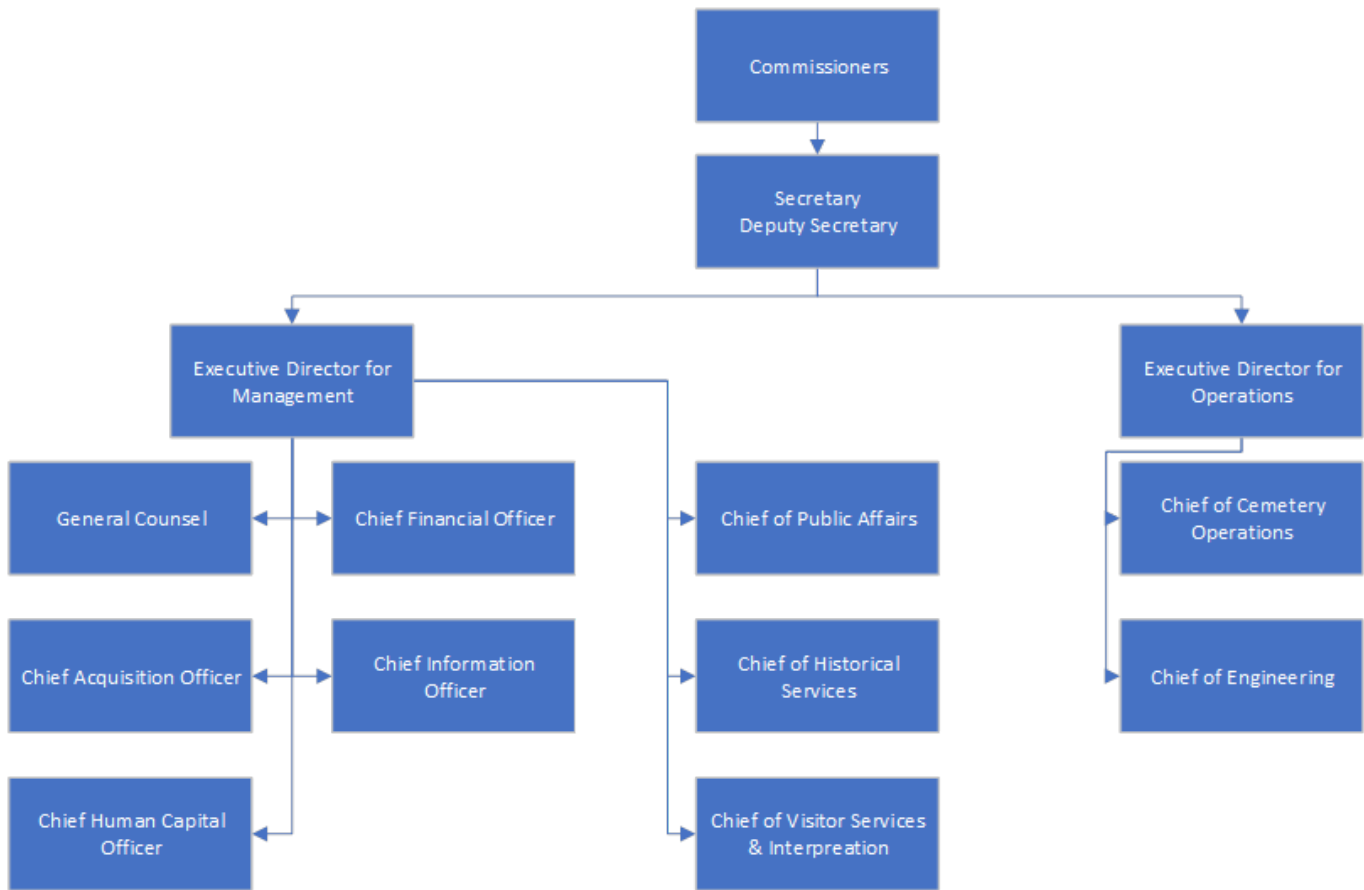
East Coast Memorial
Honolulu Memorial
West Coast Memorial

Organization

The Board of Commissioners constitutes the policy-making body of the Commission. The President of the United States appoints up to eleven members, who serve for an indefinite term without pay. They meet with the Acting Secretary and professional staff of the Commission at least twice annually.

<p style="text-align: center;"><u>Commission</u> Michael X. Garrett – Chairman John Freeman Dorothy (Deecy) Stephens Gray Florent Groberg Christopher LaCivita Kelly J. Roberts Brooks D. Tucker Robert J. Dalessandro – Acting Secretary</p>

The Commission's daily operations are directed by an Executive Level Secretary appointed by the President. For FY 2027, the Commission will be staffed with FTE consisting of Senior Executive Service, General Schedule and Foreign Service National employees. The agency maintains administrative offices in Arlington, Virginia, and Paris, France. The following chart outlines the Commission's organizational structure:

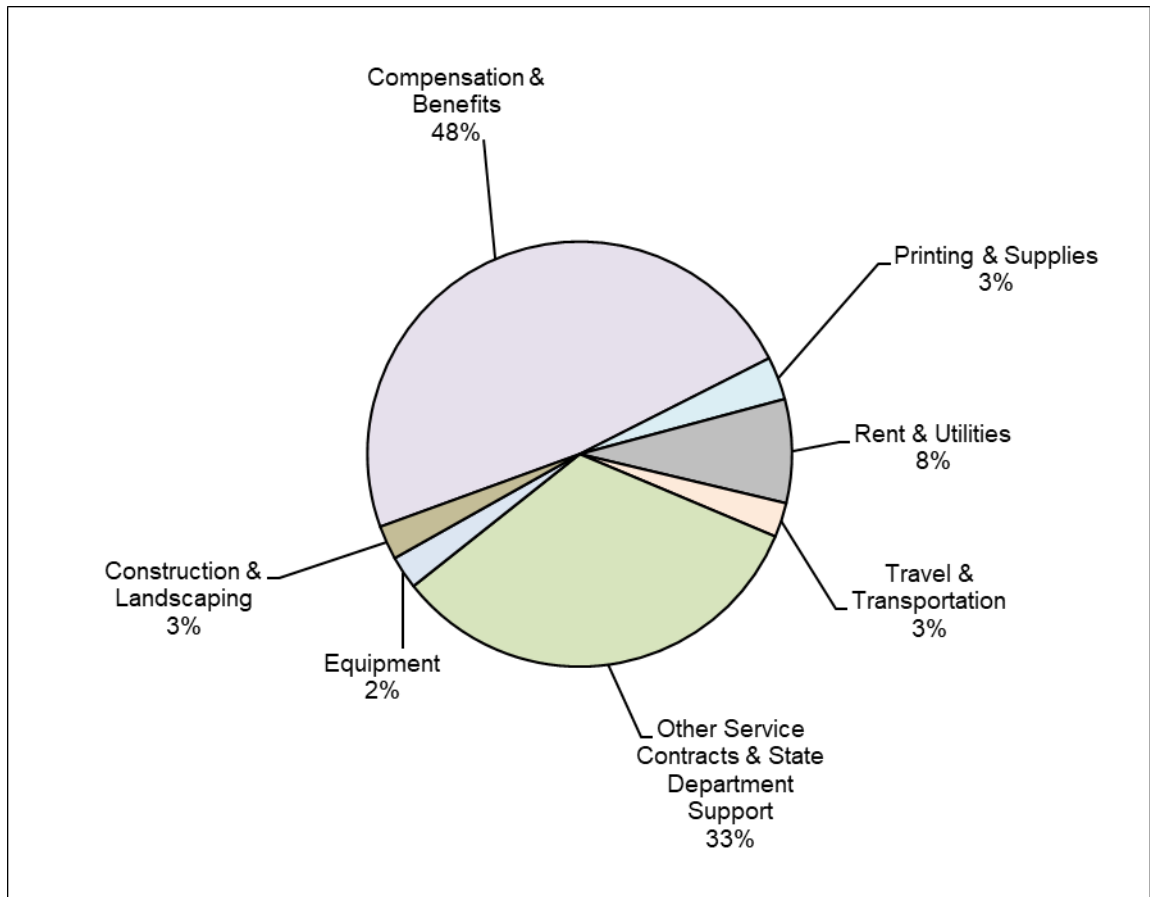


Operations

The Commission's FY 2027 funding request focuses on providing the appropriate amount of funding for personnel costs, service fees, scheduled maintenance and repairs, supplies, spare parts, replacement equipment, and capital improvements enabling the Commission to perform its mission.

Providing the care, maintenance, and visitor services inherent to these sites requires exceptionally intensive labor at the Commission's cemeteries and memorials. Accordingly, compensation and benefits consume 48 percent of the Commission's FY 2027 request while the remaining 52 percent supports facilities maintenance, logistics, services, supplies and other administrative costs critical to ABMC operations. Despite maintaining a flat-line FTE level over the past three fiscal years, ABMC's percentage for compensation and benefits continues to increase primarily due to wage, cost of living, and other economic factors related to Foreign Service National employment.

Fiscal Year 2027 Funding Plan



Most of the Commission’s facilities are at least half a century old, with the Mexico City National Cemetery being 175 years old. The permanent structures, grounds and plantings make the Commission’s facilities among the most beautiful memorials in the world, yet their age requires increased funding levels to maintain them. These shrines to America’s war dead require a formidable annual program of maintenance and repair of facilities, equipment, and grounds.

The Commission prioritizes the use of its engineering, maintenance and horticulture funds carefully to ensure the most effective and efficient utilization of its available resources. This care includes the upkeep of graves and headstones, memorial structures within and external to the cemeteries, visitor facilities, quarters for assigned personnel, roads and paths, and ornamental landscaping and fine lawns, all on approximately 1,700 acres of land. All of these facilities, landscapes, and structures are maintained to a standard commensurate to the service and sacrifice these commemorative sites honor.

Responding to events around the world, the Commission emphasizes security throughout the agency, enhancing ABMC’s management review and allocating project funding within the Commission’s Maintenance and Infrastructure

Programs. Nothing is more important than safeguarding ABMC personnel, our visitors, and our historic infrastructure.

ABMC also administers trust funds to (1) build memorials authorized by Congress, but financed primarily from private contributions, commemorative coin proceeds, or investment earnings and (2) maintain and repair nonfederal war memorials with private contributions.

PART 2: FY 2027 BUDGET REQUEST

Overview

The American Battle Monuments Commission (ABMC) budget for FY 2027 requests total budget authority of \$107,925,000 and a 537 Full-Time Equivalent (FTE) employment level. The budget authority requested for the Salaries and Expenses account is a decrease of \$2.08 million from the amounts appropriated for FY 2026 and \$50.705 million decrease from amounts appropriated for FY 2025.

The Foreign Currency Fluctuations Account (FCFA) request is \$0. Due to the current rates of exchange, the budget rate used by ABMC, and unobligated balances in the FCFA, ABMC is not requesting new funding in FY 2027

Funding Request Summary

(\$ in millions)

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Salaries & Expenses	158.630	110.000	107.925	(2.08)
Foreign Currency	0.00	0.00	0.00	0.00
TOTAL Budget Authority	158.630	110.000	107.925	(2.08)
 FTE	 528	 528	 537	 9

Proposed Appropriations Language

Federal Funds:

Salaries and Expenses Treasury Account ID: 74-0100-0

For necessary expenses, not otherwise provided for, of the American Battle Monuments Commission, including the acquisition of land or interest in land in foreign countries; purchases and repair of uniforms for caretakers of national cemeteries and monuments outside of the United States and its territories and possessions; rent of office and garage space in foreign countries; purchase (one-for-one replacement basis only) and hire of passenger motor vehicles; not to exceed \$15,000 for official reception and representation expenses; and insurance of official motor vehicles in foreign countries, when required by law of such countries, [~~\$110,000,000~~] *\$107,925,000*, to remain available until expended.

Foreign Currency Fluctuations Account Treasury Account ID: 74-0101-0

For necessary expenses, not otherwise provided for, of the American Battle Monuments Commission, such sums as may be necessary, to remain available until expended, for purposes authorized by section 2109 of title 36, United States Code.

Salaries and Expenses - \$107,925,000

FY 2027 Budget Request

(\$ in thousands)

Object Class	FY 2025 Appropriation	FY 2026 Appropriation	FY 2027 Request
Personnel Compensation	30,953	30,565	33,763
Personnel Benefits	15,518	15,962	17,573
Benefits for Former Personnel	445	545	580
Travel & Transportation of Persons	1,690	1,600	1,600
Transportation of Things	1,081	993	1,233
Rent/Communications/Utilities	10,278	8,239	8,516
Printing	258	141	129
Other Services	55,432	28,174	35,598
Supplies & Materials	4,228	3,787	3,410
Equipment	2,293	2,357	2,728
Land & Structures	36,454	17,637	2,795
TOTAL	158,630	110,000	107,925

Maintenance and Infrastructure Program

Engineering	41,121	566	1,020
Interpretation	1,803	15,621	2,720
Horticulture	12,980	1,450	-
Security	-	-	500
Information Technology	3,500	-	425
Cybersecurity	-	-	750
TOTAL	59,404	17,637	5,415

FY 2027 Budget Justification

The character of a nation is reflected in part in the manner in which it honors and remembers its war dead. The poet Archibald MacLeish wrote in his post-World War I poem “The Young Dead Soldiers Do Not Speak”: “We leave you our deaths, give them their meaning.” As the Commission moves into its second century, we recognize the responsibility to continue maintaining our sites to a high standard while working to ensure that the sacrifice they reflect is remembered by generations that did not experience the world wars.

The Commission’s FY 2027 budget request of \$107,925,000 will allow the agency to afford nine additional FTE to meet the seasonal requirements, which have a direct impact on ABMC’s ability to carry out its mission. ABMC annually hires seasonal Foreign Service Nationals to support its cemeteries in accordance with 36 U.S.C § 2102, and the number of seasonal employees required to ensure adequate care and maintenance of ABMC’s sites varies per season. These employees primarily provide supplemental gardening and groundskeeping work during the more active growing seasons and conduct visitor tours and aid public safety needs at ABMC’s more frequently visited cemeteries such as the Normandy, Netherlands, Luxembourg, and Manila American Cemeteries. In 2025, ABMC employed an average of 2.4 seasonal employees for each of its 26 cemetery locations.

Despite maintaining a flat-line FTE level over the past three fiscal years, ABMC’s percentage for compensation and benefits continues to increase primarily due to wage, cost of living, and other economic factors related to Foreign Service National employment which have increased an average of 6% per year over the last five years. These increases are outside of ABMC’s control as these were mandated by European Union and/or State Department directives. Due to the increased cost of Foreign Service Nationals, ABMC can afford less employees critical to ABMC operations at its current FTE employment level. This is indicated by compensation and benefits consuming 48 percent of the Commission’s FY 2027 request.

This request level will provide a significant gain in ABMC’s ability to provide the care, maintenance, and visitor services inherent to honoring and commemorating the service, achievements, and sacrifice of American armed forces at ABMC’s 26 cemeteries and 31 monuments and memorials. It will also ensure ABMC is agile enough to meet the standards and expectations of the agency, its stakeholders, and most importantly, its visitors.

The chart below highlights the Commission’s historical appropriation from FY 2019 to FY 2027 and compares our Operations and Maintenance and Infrastructure Program Funding.

ABMC Historical Appropriation - FY 2019 - FY 2027

(\$ in thousands)

	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027 Request
Operations	68,077	70,259	71,013	79,050	85,550	113,581	99,226	92,363	102,510
Routine Operations	30,224	31,267	32,902	39,390	40,726	65,155	50,620	43,691	48,994
Compensation and Benefits	36,436	37,241	37,161	38,710	42,926	46,053	46,916	47,072	51,916
Travel	1,417	1,751	950	950	1,898	2,373	1,690	1,600	1,600
Maintenance and Infrastructure Program	7,023	4,841	13,087	5,750	1,250	45,049	59,404	17,637	5,415
Sub TOTAL	75,100	75,100	84,100	84,800	86,800	158,630	158,630	110,000	107,925
Congressional Add	28,900	9,000	-	2,700	700	-	-	-	-
TOTAL	104,000	84,100	84,100	87,500	87,500	158,630	158,630	110,000	107,925

Adjustments from the FY 2026 Request

FY 2026 Salaries and Expenses - Request	\$110,000,000
Adjustments:	
Compensation and Benefits	\$4,844,000
Cemetery, Memorial and Visitor Center Operations	(\$323,000)
Professional Administrative Services	(\$61,000)
Information Technology	\$310,000
Payments to Department of State and Other Government Agencies	\$5,080,000
Office Space Leases and Maintenance Contracts	\$314,000
Printing, Office Supplies and Equipment	(\$17,000)
Maintenance and Infrastructure Program	(\$12,222,000)
Subtotal Adjustments	(\$2,075,000)
FY 2027 Salaries and Expenses	\$107,925,000
FY 2027 Foreign Currency Fluctuations Account	\$0
Total FY 2027 Budget Request	\$107,925,000

Compensation and Benefits \$4,844,000

For FY 2027, the Commission is requesting \$51,916,000 for Compensation & Benefits to fund 537 FTEs. This request will fund the pay requirements for Senior Executive Service and General Schedule employees under the Administration’s FY2027 pay assumptions, and a pay increase for the Foreign Service National employees. Funding the personnel benefits for employees worldwide, including housing, health insurance, social security, retirement, and other allowances are also included. ABMC will implement the President’s Merit Hiring Plan in FY 2027 for General Schedule employees. However, the majority of the Commission’s workforce is comprised of Foreign Service Nationals which have wage, cost of living, and other economic benefits outside of ABMC’s control.

Cemetery Maintenance and Routine Operations (\$323,000)

The decrease will reduce cemetery and monument maintenance levels, cemetery equipment, horticulture equipment and supplies, irrigation systems maintenance, security equipment and headstone purchases to minimal levels. These reductions are necessary to offset increasing operational costs that ABMC has no control over.

Professional Services Contracts (\$61,000)

This decrease will reduce funding to minimal levels for routine and annual contracts for services beyond the walls of ABMC cemeteries and memorials, such as orientation and outreach efforts, architectural and design services, legal services, employee training, temporary employees, translations, and collections and interpretation services.

Information Technology Services and Equipment..... \$310,000

The increase in FY 2027 will support funding for internet service providers, software maintenance and licenses, IT equipment and general IT services. ABMC will pilot artificial intelligence projects for efficiency.

Services from Other Government Agencies..... \$5,080,000

The overwhelming majority of the estimated increase in FY 2027 for this line item is payments ABMC must make under the Department of State’s International Cooperative Administrative Support Services (ICASS) program. ABMC’s ICASS costs have increased 54% over the past 5 years. These costs alone will consume 13% of the Commission’s FY2027 budget. Additionally, the State Department is in the process of negotiating a new security guard contract which will drive costs higher in the future. Based on preliminary feedback, ABMC anticipates a minimum 50% increase in cost for security guard services. This line item will also fund payments under the Department of State’s Capital Security Cost-Sharing (CSCS) and Maintenance Cost-Sharing (MCS) programs and for payments to the Department of the Interior, the Office of Personnel Management, and the Department of Homeland Security. These costs are out of ABMC’s control, making it difficult for budgeting and challenging to garner reductions or efficiencies.

Office Space Leases and Routine Administrative Operations..... \$314,000

ABMC has office space leases in Arlington, Virginia and in Paris, France. This line will also fund vehicle lease and equipment maintenance contracts in FY 2027. Due to the nature of the mission, 95% of ABMC’s employees are located overseas and the majority work onsite at the 26 cemeteries. ABMC is not proposing to downsize its real estate footprint and is working with the General Services Administration on the cost-benefit analysis for the Arlington, Virginia lease renewal in FY 2027.

Printing, Office Supplies and Equipment..... (\$17,000)

This decrease reflects ABMC’s efforts to reduce routine printing. Office supplies, equipment purchases, safety apparel and protective gear are included in this line item. ABMC will comply with Made in America Laws by leveraging consolidated procurement of equipment and supplies. However, since most of ABMC’s operations and procurements take place internationally, options for buying American may be limited.

Maintenance and Infrastructure Program..... (\$12,222,000)

The reduction will limit ABMC’s ability to maintain the “like new” standard the agency upholds in honoring the war dead. The overall Maintenance and Infrastructure Program request level will provide minimal support for the Engineering, Interpretation, Horticulture, Security and Information Technology program requirements. Additional details are provided in the Maintenance and Infrastructure Program funding section.

Maintenance and Infrastructure Program

FY 2027 Budget Request

(\$ in thousands)

Program	FY 2025 Appropriation	FY 2026 Appropriation	FY 2027 Request
Engineering	41,121	566	1,020
Interpretation	1,803	15,621	2,720
Horticulture	12,980	1,450	-
Security	-	-	500
Information Technology	3,500	-	425
Cybersecurity	-	-	750
TOTAL	59,404	17,637	5,415

The Commission is requesting a total of \$5,415,000 for the Maintenance and Infrastructure Program to support projects in Engineering, Interpretation, Security, Information Technology and Cybersecurity.

A detailed FY 2027 – 2033 project list is provided in Part 3.

Engineering \$1,020,000

The high quality of the commemorative sites maintained by the Commission demonstrates a careful commitment to America’s war dead buried or memorialized overseas. Commission staff are the stewards of these sites, whose condition reflects the degree to which ABMC has achieved excellence. Operating, maintaining, and improving facilities to this standard requires a robust Facilities Management program. This funding level will allow for project design such as renovating older service areas, providing adequate workspace, repairing visitor center roof leaks, and repairing battle maps at various cemetery locations.

Interpretation Program \$2,720,000

These funds will support the design of refreshing exhibits located at Flanders Field and Meuse-Argonne American Cemeteries. It will also support implementation of a visitor reservation and capacity management system at our Normandy American Cemetery. ABMC is currently collecting and analyzing visitor data to determine the most appropriate measures to ensure a meaningful, safe, and respectful experience for all our Normandy American Cemetery visitors.

Security \$500,000

The Commission will begin a multi-year effort to upgrade and replace security cameras and alarm systems at various cemetery locations. This will assist with protecting ABMC’s entrusted American heritage assets and ensure a safe and secure environment for those visiting and residing at our sacred sites.

Information Technology/Cybersecurity \$1,175,000

This request will fund the second phase of establishing a lifecycle hardware replacement program for network applications. It will also fund the first phase of a

cybersecurity project to modernize endpoint detection/response, enhance Zero Trust enforcement, and begin CISA Secure Software pipeline compliance.

Official Reception and Representation Expenses

The Commission requests \$15,000 for official reception and representation expenses in FY 2027. This is the same amount funded in FY 2026. A Representation Fund line item of \$15,000 will continue to support ABMC's worldwide commemorative mission.

Statement of Increases and Decreases by Object Classification

FY 2027 Budget Request

(\$ in thousands)

Object Class	FY 2025 Appropriation	FY 2026 Appropriation	FY 2027 Request
Personnel Compensation	30,953	30,565	33,763
Personnel Benefits	15,518	15,962	17,573
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Printing	258	141	129
Other Services	55,432	28,174	35,598
Supplies & Materials	4,228	3,787	3,410
Equipment	2,293	2,357	2,728
Land & Structures	36,454	17,637	2,795
TOTAL	158,630	110,000	107,925

The following narrative describes the increases and decreases by budget object classification.

Personnel Compensation - The Commission requests \$33,763,000. This funding will support a 537 FTE employment level, including allowances authorized for the Commission’s U.S. employees and Foreign National workforce. This request includes funding for a 5.0 percent pay increase for the Foreign Service National employees.

Personnel Benefits and Benefits for Former Personnel - This \$17,573,000 request includes funding benefits for employees worldwide such as health insurance, social security, and other allowances authorized for the Commission’s General Schedule and Foreign Service National employees.

Travel and Transportation of Persons – This line item of \$1,600,000 supports travel and transportation requirements for U.S. and Foreign Service National employees, U.S. employees and dependents traveling on permanent change of station, U.S. student dependents traveling to or from school, and travel by the Commissioners appointed by the President, who are charged with oversight of Commission operations.

Transportation of Things - This budget request is \$1,233,000 for the transportation of supplies, materials, spare parts, vehicles and equipment used in the operation, maintenance, and repair of ABMC facilities and for the transportation of household goods in connection with permanent change of station.

Rent, Communications, and Utilities - The Commission requests \$8,516,000 for office space rent; water, gas and electricity; horticulture equipment rental; and postal, telephone, and internet services.

Printing and Reproduction – The \$129,000 requested will provide funding for printing cemetery booklets, visitor brochures, photographs, general information pamphlets, and reports.

Other Services - The Commission requests \$35,598,000 for other contractual services, which consist of engineering and technical services; professional support services; horticulture contracts; operation, maintenance, and repair of equipment; information technology services; interagency service agreements (such as payments to the Department of State for ICASS, CSCS and MCS programs); maintenance and repair of vehicles; and employee training. These funds also support the Commission's Maintenance and Infrastructure Program requirements. This request includes \$15,000 (not to exceed) for official reception and representation expenses.

Supplies and Materials – The \$3,410,000 request reflects ABMC's funding requirement for horticulture parts and supplies, visitor center supplies, day-to-day supplies for the cemeteries, general office supplies and subscriptions.

Equipment - The Commission requests \$2,728,000 to fund the cemetery and horticulture equipment replacement program, vehicles, and office and information technology equipment.

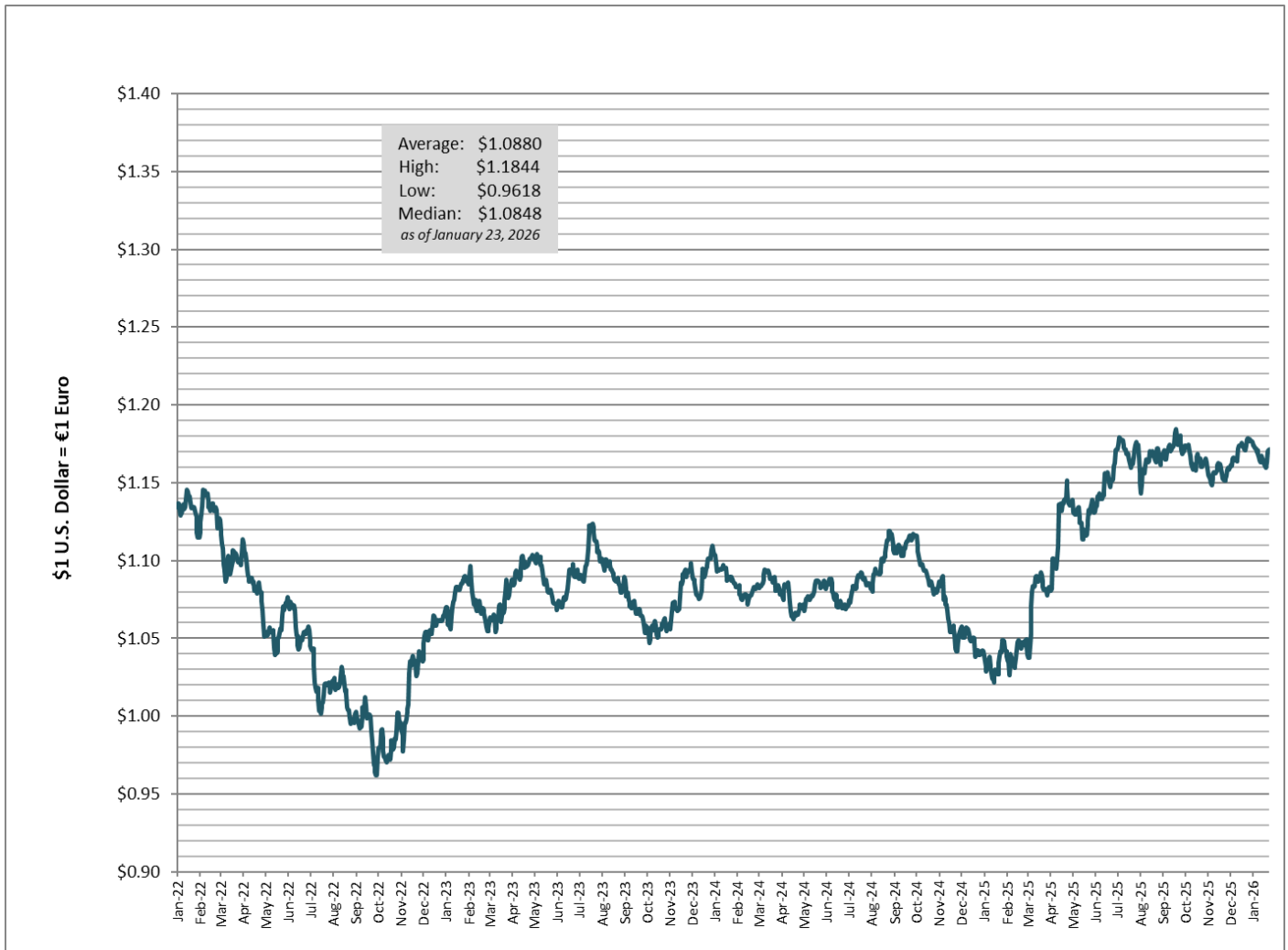
Land and Structures - The request of \$2,795,000 will fund the mix of Maintenance and Infrastructure program requirements. This increase is reflected in the ABMC projects for landscaping, renovation, and construction efforts detailed in Part 3 below.

Foreign Currency Fluctuations Account (FCFA)

The FCFA addresses exchange rate imbalances between the U.S. Dollar, the European Euro, and other foreign currencies. Due to the current rates of exchange, the budget rate used by ABMC, and unobligated balances in the FCFA, ABMC is not anticipating new funding requirements in FY 2027.

The Commission is requesting to continue the “such sums as may be necessary” language. If the exchange rates at the time of expenditure are above €1 euro = \$1.00 dollar, then funds are transferred from the FCFA to Salaries and Expenses. Under the “such sums as may be necessary” language, if a need arises where the amounts held in the accounts prove to be insufficient the Commission will submit adjusted estimates.

Foreign Currency Exchange Rate Trend



Management Priorities

Rightsizing the Federal Real Estate Footprint - ABMC is not proposing to downsize its real estate footprint due to the agency's statutory requirement to build and maintain cemeteries, memorials, and monuments to commemorate the service of American Armed Forces. ABMC is working with the General Services Administration on the cost-benefit analysis for its Arlington, Virginia office space lease renewal in FY 2027.

Establishing a Merit-Based Federal Workforce - ABMC will implement the President's Merit Hiring Plan in FY 2027 for General Schedule employees. However, the majority of the Commission's workforce is comprised of Foreign Service Nationals which have wage, cost of living, and other economic benefits outside of ABMC's control.

Efficient Government Systems – ABMC's budget request aligns with the President's priorities to modernize and consolidate Financial Management, Human Resources, Travel, and Procurement systems. Planned investments are focused solely on operations and maintenance for current systems, migration to modernized platforms, and associated change management and training activities. All modernization efforts are consistent with Executive Order 14249, "Protecting America's Bank Account Against Fraud, Waste, and Abuse," and Executive Order 14240, "Eliminating Waste and Protecting Taxpayer Dollars by Consolidating Procurement".

Defending Against Sophisticated Cyber Adversaries – ABMC has prioritized its cybersecurity program and has specifically included an Information Technology project within the Maintenance and Infrastructure Program to modernize the endpoint detection/response capabilities along with enhancing Zero Trust enforcement.

Leveraging the Buying Power of the Federal Government—Buying American - ABMC will comply with Made in America Laws by leveraging consolidated procurement of equipment and supplies. However, since most of ABMC's operations and procurements take place internationally, options for buying American may be limited.

Accelerating Federal Use of Artificial Intelligence (AI) through Innovation, Governance, and Public Trust - ABMC will pilot artificial intelligence projects for efficiency.

PART 3: MAINTENANCE AND INFRASTRUCTURE PROGRAM - 7 YEAR PROJECT PLAN
(\$ in thousands)

Maintenance and Infrastructure Program - 7 Year Project Plan (FY 2027-2033)

Program	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032	FY 2033
Engineering	1,020	3,592	8,035	8,575	8,630	9,510	6,225
Interpretation	2,720	2,592	3,032	4,055	2,959	1,052	1,423
<i>Education and Outreach</i>	-	384	384	384	384	384	384
<i>Historical Services</i>	-	733	770	493	297	50	239
<i>Visitor Services and Interpretation</i>	2,720	1,475	1,800	3,100	2,200	540	800
<i>Public Affairs</i>	-	-	78	78	78	78	-
Horticulture	-	7,250	4,550	6,700	7,740	6,400	4,440
Security	500	1,200	650	710	660	580	750
Information Technology	425	6,640	6,306	5,875	4,770	3,750	1,180
Cybersecurity	750	1,000	1,000	500	1,000	1,500	2,000
TOTAL	5,415	22,274	23,573	26,415	25,759	22,792	16,018

ABMC FY 2027 Project List

in thousands \$

Program	Location	Project Type	Project Name	Estimate
Engineering	Suresnes American Cemetery	Major Repairs and Renovations	Repair Chapel Heating (Design)	\$30
Engineering	Suresnes American Cemetery	Major Repairs and Renovations	Renovate Caretaker Cottage (Design)	\$50
Engineering	Suresnes American Cemetery	Construction – Improvements/Renovations	SUAC Construct Visitor Toilets (Design)	\$160
Engineering	Manila American Cemetery	Construction – Improvements/Renovations	Renovate Old Service Area (Design)	\$75
Engineering	Manila American Cemetery	Construction – Improvements/Renovations	MNAC Provide Adequate Workspace (Design)	\$75
Engineering	Lorraine American Cemetery	Construction – Improvements/Renovations	Demo Old Service Area (Design)	\$50
Engineering	Sicily-Rome American Cemetery	Major Repairs and Renovations	Repair Potable Water Line (Design)	\$15
Engineering	Aisne-Marne American Cemetery	Construction – Improvements/Renovations	AMAC Provide Adequate Workspace (Design)	\$65
Engineering	Florence American Cemetery	Major Repairs and Renovations	Repair Roof Leaks VC and Office (Design)	\$50
Engineering	Corozal American Cemetery	Construction – Improvements/Renovations	CZAC Provide Adequate Workspace (Design)	\$75
Engineering	Corozal American Cemetery	Construction – Improvements/Renovations	Improve Memorial (Design)	\$75
Engineering	Manila American Cemetery	Major Repairs and Renovations	Construct Perimeter Wall (Design)	\$100
Engineering	Ardennes American Cemetery	Major Repairs and Renovations	ARAC Repair Battle Map (Design)	\$50

Engineering	Sicily-Rome American Cemetery	Major Repairs and Renovations	Repair Battle Map & Bronze Work (Design)	\$50
Engineering	Luxembourg American Cemetery	Major Repairs and Renovations	LXAC Repair Battle Map (Design)	\$50
Engineering	Manila American Cemetery	Major Repairs and Renovations	MNAC Repair Battle Map (Design)	\$50
				\$1,020

Program	Location	Project Type	Project Name	Estimate
Visitor Services & Interpretation	Flanders Field American Cemetery	Exhibits	Rehab Exhibit Design	\$225
Visitor Services & Interpretation	Meuse-Argonne American Cemetery	Exhibits	Rehab Exhibit Design	\$275
Visitor Services & Interpretation	Normandy American Cemetery	Construction - New	Visitor Reservation and Capacity Management System	\$2,220
				\$2,720

Program	Location	Project Type	Project Name	Estimate
Security	OO	Equipment	Upgrade security cameras and alarm systems	\$500
				\$500

Program	Location	Project Type	Project Name	Estimate
Information Technology	HQ	Equipment	Establish a lifecycle hardware replacement for the network appliances - Part 2	\$425
				\$425

Program	Location	Project Type	Project Name	Estimate
Cybersecurity	HQ	IT Support Services	Cybersecurity Program (Phase 1) - Modernize endpoint detection/response (EDR), enhance Zero Trust enforcement, begin CISA Secure Software pipeline compliance.	\$750
				\$750

TOTAL FY 2027 \$5,415

ABMC FY 2028 Project List

in thousands \$

Program	Location	Project Type	Project Name	Estimate
Engineering	Suresnes American Cemetery	Major Repairs and Renovations	Repair Chapel Heating (Construction)	\$160
Engineering	Suresnes American Cemetery	Major Repairs and Renovations	Renovate Caretaker Cottage (Construction)	\$200
Engineering	Suresnes American Cemetery	Construction – Improvements/Renovations	SUAC Construct Visitor Toilets (Construction)	\$427
Engineering	Manila American Cemetery	Construction – Improvements/Renovations	Renovate Old Service Area (Construction)	\$400
Engineering	Manila American Cemetery	Construction – Improvements/Renovations	MNAC Provide Adequate Workspace (Construction)	\$400
Engineering	Lorraine American Cemetery	Construction – Improvements/Renovations	Demo Old Service Area (Construction)	\$250
Engineering	Sicily-Rome American Cemetery	Major Repairs and Renovations	Repair Potable Water Line (Construction)	\$250
Engineering	Aisne-Marne American Cemetery	Construction – Improvements/Renovations	AMAC Provide Adequate Workspace (Construction)	\$200
Engineering	Florence American Cemetery	Major Repairs and Renovations	Repair Roof Leaks VC and Office (Construction)	\$200
Engineering	Corozal American Cemetery	Construction – Improvements/Renovations	CZAC Provide Adequate Workspace (Construction)	\$100
Engineering	Corozal American Cemetery	Construction – Improvements/Renovations	Improve Memorial (Design)	\$150
Engineering	Ardennes American Cemetery	Major Repairs and Renovations	ARAC Repair Battle Map (Construction)	\$80
Engineering	Mexico American Cemetery	Construction – Improvements/Renovations	MXAC Renovate Service Area (Design)	\$150

Engineering	Normandy American Cemetery	Major Repairs and Renovations	Repair VC Roof (Design)	\$100
Engineering	Oise-Aisne American Cemetery	Major Repairs and Renovations	Construct Compost Platform (Design)	\$10
Engineering	Epinal American Cemetery	Major Repairs and Renovations	Repair Flagpole Base (Design)	\$15
Engineering	Normandy American Cemetery	Construction – Improvements/Renovations	NOAC Renovate Service Area (Design)	\$133
Engineering	Somme American Cemetery	Construction – Improvements/Renovations	SOAC Renovate Service Area (Design)	\$133
Engineering	Suresnes American Cemetery	Construction – Improvements/Renovations	SUAC Renovate Service Area (Design)	\$134
Engineering	Sicily-Rome American Cemetery	Major Repairs and Renovations	Construct Stormwater Retention (Design)	\$100
				\$3,592

Program	Location	Project Type	Project Name	Estimate
Education and Outreach	HQ	Professional Services	Education Program	\$384
				\$384

Program	Location	Project Type	Project Name	Estimate
Historical Services	HQ	Exhibits	Permanent Collection	\$43
Historical Services	OO	Studies, Analyses, and Evaluations	Historic Furnishings - Chapels	\$520
Historical Services	OO	Equipment	Replace Artifact Storage Containers and Supplies	\$50
Historical Services	OO	Studies, Analyses, and Evaluations	Collections Conservation Treatment	\$120
				\$733

Program	Location	Project Type	Project Name	Estimate
Visitor Services & Interpretation	Flanders Field and Meuse-Argonne American Cemetery	Exhibits	Rehab Exhibit Fabrication (2 sites)	\$1,125
Visitor Services & Interpretation	Chateau-Thierry Monument	Exhibits	Rehab Exhibit Design	\$350
				\$1,475

Program	Location	Project Type	Project Name	Estimate
Horticulture	Lorraine American Cemetery	Drainage and Irrigation	Rehabilitate Deep Well	\$450
Horticulture	Luxembourg American Cemetery	Studies, Analysis, and Evaluations	Install New Irrigation System	\$300
Horticulture	Luxembourg American Cemetery	Studies, Analysis, and Evaluations	Restoration of Ponds and Ornamental Fountains	\$300
Horticulture	Lorraine American Cemetery	Drainage and Irrigation	Install New Irrigation System	\$3,500
Horticulture	Clark Veterans Cemetery	Studies, Analysis, and Evaluations	Install New Irrigation System	\$300
Horticulture	Corozal American Cemetery	Studies, Analysis, and Evaluations	Explore Alternative Water Sources for Irrigation System	\$300
Horticulture	North Africa American Cemetery	Major Repairs and Renovations	Renovate Water Tanks	\$2,000
Horticulture	Manila American Cemetery	Plot Leveling	Re-level Plot Area Phase I	\$100
				\$7,250

Program	Location	Project Type	Project Name	Estimate
Security	Manila American Cemetery	Construction – New	Main entry vehicle screening feature	\$600
Security	OO	Equipment	Upgrade security cameras and alarm systems	\$600
				\$1,200

Program	Location	Project Type	Project Name	Estimate
Information Technology	North Africa American Cemetery	Equipment	Install internet access in refectory	\$50
Information Technology	HQ	AI and Automation	Deploy low-risk AI pilots (e.g., for helpdesk, digital records classification, basic analytics). Establish AI Governance Board. Introduce AI copilots into daily workflows (comms drafting, decision briefings, travel planning).	\$1,500
Information Technology	HQ	IT Support Services	Modernize WAN architecture; deploy SD-WAN with QoS tuning for latency-sensitive apps (e.g., video, VoIP).	\$1,000
Information Technology	HQ	IT Support Services	Apps Modernization - Modernize apps into microservices/container architecture.	\$2,000
Information Technology	HQ	IT Support Services	Data Management - Agency-wide data catalog, data classification and retention baseline effort. Use predictive models for strategic planning (staffing, facilities, budget forecasts).	\$1,000
Information Technology	HQ	AI and Automation	Pilot GenAI in ABMC.gov and BMeD	\$250
Information Technology	HQ	Records Management	Deploy automated disposition scheduling based on classification; validate NARA compliance.	\$500
Information Technology	HQ	Equipment	IT Lifecycle Hardware Replacement	\$340
				\$6,640

Program	Location	Project Type	Project Name	Estimate
Cybersecurity	HQ	IT Support Services	Implement SBOM tracking, automate POA&M remediation, conduct global red team testing.	\$1,000
				\$1,000

TOTAL FY 2028 \$22,274

ABMC FY 2029 Project List

in thousands \$

Program	Location	Project Type	Project Name	Estimate
Engineering	Corozal American Cemetery	Construction – Improvements/Renovations	Improve Memorial (Construction)	\$400
Engineering	Manila American Cemetery	Major Repairs and Renovations	Construct Perimeter Wall (Construction)	\$3,000
Engineering	Florence American Cemetery	Major Repairs and Renovations	Repair Bridge (Construction)	\$350
Engineering	Sicily-Rome American Cemetery	Major Repairs and Renovations	Repair Battle Map & Bronze Work (Construction)	\$380
Engineering	Mexico American Cemetery	Construction – Improvements/Renovations	MXAC Renovate Service Area (Construction)	\$500
Engineering	Normandy American Cemetery	Major Repairs and Renovations	Repair VC Roof (Construction)	\$300
Engineering	Oise-Aisne American Cemetery	Major Repairs and Renovations	Construct Compost Platform (Construction)	\$350
Engineering	Epinal American Cemetery	Major Repairs and Renovations	Repair Flagpole Base (Construction)	\$125
Engineering	Normandy American Cemetery	Construction – Improvements/Renovations	NOAC Renovate Service Area (Construction)	\$1,200
Engineering	Manila American Cemetery	Construction – Improvements/Renovations	MNAC Repair Vehicle Pavement (Design)	\$10
Engineering	Henri-Chapelle American Cemetery	Construction – Improvements/Renovations	Repair Memorial Roof (Design)	\$50
Engineering	Rhone American Cemetery	Construction – Improvements/Renovations	RHAC Provide Adequate Workspace (Design)	\$50
Engineering	Brookwood American Cemetery	Major Repairs and Renovations	Repair Chapel (Design)	\$100

Engineering	Henri-Chapelle American Cemetery	Construction – Improvements/Renovations	Repair Perimeter Brick Wall (Design)	\$50
Engineering	Henri-Chapelle American Cemetery	Major Repairs and Renovations	Resolve Stair Safety Issue to Plot Area (Design)	\$100
Engineering	Normandy American Cemetery	Construction – Improvements/Renovations	NOAC Repair Wall of the Missing (Design)	\$83
Engineering	Brittany American Cemetery	Construction – Improvements/Renovations	BRAC Repair Wall of the Missing (Design)	\$83
Engineering	Cambridge American Cemetery	Construction – Improvements/Renovations	CAAC Repair Wall of the Missing (Design)	\$84
Engineering	Epinal American Cemetery	Major Repairs and Renovations	EPAC Repair Vehicle Pavement (Design)	\$71
Engineering	Oise-Aisne American Cemetery	Major Repairs and Renovations	OAAC Repair Vehicle & Ped Pavement (Design)	\$71
Engineering	Aisne-Marne American Cemetery	Major Repairs and Renovations	AMAC Repair Vehicle & Ped Pavement (Design)	\$71
Engineering	Netherlands American Cemetery	Major Repairs and Renovations	NEAC Repair Vehicle & Ped Pavement (Design)	\$71
Engineering	Chateau-Thierry Monument	Major Repairs and Renovations	AMCT Repair Vehicle Pavement (Design)	\$71
Engineering	Henri-Chapelle American Cemetery	Major Repairs and Renovations	HCAC Repair Vehicle Pavement (Design)	\$71
Engineering	Meuse-Argonne American Cemetery	Major Repairs and Renovations	MAAC Repair Vehicle Pavement (Design)	\$74
Engineering	Aisne-Marne American Cemetery	Construction – Improvements/Renovations	Renovate Various Facilities (Design)	\$320
				\$8,035

Program	Location	Project Type	Project Name	Estimate
Education and Outreach	HQ	Professional Services	Education Program	\$384
				\$384

Program	Location	Project Type	Project Name	Estimate
Historical Services	Chateau-Thierry Monument	Equipment	Replace Artifact Storage Containers and Supplies	\$130
Historical Services	OO	Studies, Analyses, and Evaluations	Historic Furnishings - Chapels	\$520
Historical Services	OO	Studies, Analyses, and Evaluations	Collections Conservation Treatment	\$120
				\$770

Program	Location	Project Type	Project Name	Estimate
Visitor Services & Interpretation	Chateau-Thierry Monument	Exhibits	Rehab Exhibits Fabrication	\$850
Visitor Services & Interpretation	Manila American Cemetery	Exhibits	Rehab Exhibits Design	\$650
Visitor Services & Interpretation	Cabanatuan Memorial	Exhibits	Design New Exhibits at Visitor Building	\$300
				\$1,800

Program	Location	Project Type	Project Name	Estimate
Public Affairs	HQ	Professional Services	ABMC Orientation and Outreach Program	\$78
				\$78

Program	Location	Project Type	Project Name	Estimate
Horticulture	Luxembourg American Cemetery	Drainage and Irrigation	Install New Irrigation System	\$2,500
Horticulture	Luxembourg American Cemetery	Construction – Improvements/Renovations	Restoration of Ponds and Ornamental Fountains	\$650
Horticulture	Epinal American Cemetery	Drainage and Irrigation	Alternative Water Supply for Irrigation System	\$1,000
Horticulture	Corozal American Cemetery	Studies, Analysis, and Evaluations	Install New Irrigation System	\$300
Horticulture	Manila American Cemetery	Plot Leveling	Re-level Plot Areas Phase 2	\$100
				\$4,550

Program	Location	Project Type	Project Name	Estimate
Security	OO	Equipment	Upgrade security cameras and alarm systems	\$650
				\$650

Program	Location	Project Type	Project Name	Estimate
Information Technology	HQ	IT Support Services	Resolve unstable electricity supply to network equipment - Phase 1	\$450
Information Technology	HQ	AI and Automation	Expand use of AI for engineering, IT, finance, FOIA request triage, and predictive analytics	\$2,000
Information Technology	HQ	IT Support Services	Apps Modernization - Develop low-code/no-code platform capabilities for business unit app development.	\$2,000
Information Technology	HQ	IT Support Services	Data Management - Begin enterprise MDM (Master Data Management) and identity resolution across platforms	\$1,000
Information Technology	HQ	IT Support Services	Event - D-Day 85 IT Support	\$525

Information Technology	HQ	IT Support Services	Event - Battle of Bulge 85 IT Support	\$31
Information Technology	HQ	Records Management	Records Management Digitization - Phase 1 (Partnership with NARA)	\$300
				\$6,306

Program	Location	Project Type	Project Name	Estimate
Cybersecurity	HQ	IT Support Services	Cybersecurity Program - Develop low-code/no-code platform capabilities for business unit app development.	\$1,000
				\$1,000

TOTAL FY 2029 \$23,573

ABMC FY 2030 Project List

in thousands \$

Program	Location	Project Type	Project Name	Estimate
Engineering	Luxembourg American Cemetery	Major Repairs and Renovations	LXAC Repair Battle Map (Construction)	\$200
Engineering	Somme American Cemetery	Construction – Improvements/Renovations	SOAC Improve Service Area (Construction)	\$2,000
Engineering	Sicily-Rome American Cemetery	Major Repairs and Renovations	Construct Stormwater Retention (Construction)	\$500
Engineering	Manila American Cemetery	Construction – Improvements/Renovations	MNAC Repair Vehicle Pavement (Construction)	\$3,000
Engineering	Henri-Chapelle American Cemetery	Construction – Improvements/Renovations	Repair Memorial Roof (Construction)	\$510
Engineering	Rhone American Cemetery	Construction – Improvements/Renovations	RHAC Provide Adequate Workspace (Construction)	\$500
Engineering	Brookwood American Cemetery	Major Repairs and Renovations	Repair Chapel (Construction)	\$500
Engineering	Normandy American Cemetery	Construction – Improvements/Renovations	NOAC Repair Wall of the Missing (Construction)	\$500
Engineering	Epinal American Cemetery	Major Repairs and Renovations	EPAC Repair Vehicle Pavement (Construction)	\$200
Engineering	Aisne-Marne American Cemetery	Construction – Improvements/Renovations	Renovate Various Facilities (Design)	\$200
Engineering	Bellicourt Monument	Major Repairs and Renovations	SOBE Maintain Monument (Design)	\$15
Engineering	Bellicourt and Chateau-Thierry Monuments	Major Repairs and Renovations	Repair Compass Rose (Design)	\$10
Engineering	Luxembourg American Cemetery	Construction – Improvements/Renovations	Provide Adequate Work Space for Admin Staff (Design)	\$50
Engineering	Oise-Aisne American Cemetery	Construction – Improvements/Renovations	Provide Accessible Access to Monument (Design)	\$100

Engineering	Netherlands American Cemetery	Major Repairs and Renovations	Resolve Sitewide Fall Hazards (Design)	\$120
Engineering	Ardennes American Cemetery	Construction – Improvements/Renovations	Compost Building and Enlarge Service Gate (Design)	\$120
Engineering	Sicily-Rome American Cemetery	Construction – Improvements/Renovations	Perimeter Wall (Design)	\$50
				\$8,575

Program	Location	Project Type	Project Name	Estimate
Education and Outreach	HQ	Professional Services	Education Program	\$384
				\$384

Program	Location	Project Type	Project Name	Estimate
Historical Services	HQ	Exhibits	Permanent Collection	\$43
Historical Services	HQ	Professional Services	Book Project ABMC Artists/Architects	\$200
Historical Services	Chateau-Thierry Monument	Equipment	Replace Artifact Storage Containers and Supplies	\$130
Historical Services	OO	Studies, Analyses, and Evaluations	Collections Conservation Treatment	\$120
				\$493

Program	Location	Project Type	Project Name	Estimate
Visitor Services & Interpretation	Manila American Cemetery/Cabanatuan Memorial	Exhibits	Rehab Exhibit Fabrication (2 sites)	\$1,750
Visitor Services & Interpretation	Normandy American Cemetery	Exhibits	Rehab Exhibit Design	\$650
Visitor Services & Interpretation	Normandy American Cemetery	Exhibits	Replace NVC Interpretive Film	\$700
				\$3,100

Program	Location	Project Type	Project Name	Estimate
Public Affairs	HQ	Professional Services	ABMC Orientation and Outreach Program	\$78
				\$78

Program	Location	Project Type	Project Name	Estimate
Horticulture	Manila American Cemetery	Plot Leveling	Re-level Plot Areas Phase 3	\$200
Horticulture	Sicily-Rome American Cemetery	Construction – Improvements/Renovations	Restoration of Ponds and Ornamental Fountains	\$650
Horticulture	Netherlands American Cemetery	Studies, Analyses, and Evaluations	Restoration of Ponds and Ornamental Fountains	\$300
Horticulture	Normandy American Cemetery	Drainage and Irrigation	Install New Irrigation System	\$5,000
Horticulture	Flanders Field American Cemetery	Drainage and Irrigation	Old Well Dismantle	\$250
Horticulture	Corozal American Cemetery	Studies, Analyses, and Evaluations	Plot Releveling and Drainage	\$300
				\$6,700

Program	Location	Project Type	Project Name	Estimate
Security	OO	Equipment	Upgrade security cameras and alarm systems	\$710
				\$710

Program	Location	Project Type	Project Name	Estimate
Information Technology	HQ	Equipment	IT Lifecycle Hardware Replacement (Printers)	\$375
Information Technology	HQ	AI and Automation	Implement ML for insider threat detection and anomaly correlation with SIEM/UEBA platforms.	\$1,000
Information Technology	HQ	IT Support Services	Infrastructure - Establish cloud-to-edge orchestration and DR/COOP capabilities with geographic redundancy.	\$1,000
Information Technology	HQ	IT Support Services	Apps Modernization - OneABMC Apps modernization	\$2,000
Information Technology	HQ	IT Support Services	Data Management - Begin enterprise MDM (Master Data Management) and identity resolution across platforms	\$500
Information Technology	HQ	Records Management	Extend e-discovery tooling, integrate records platform with collaboration tools (e.g., Teams, SharePoint).	\$500
Information Technology	HQ	IT Support Services	Resolve unstable electricity supply to network equipment - Phase 2	\$500
				\$5,875

Program	Location	Project Type	Project Name	Estimate
Cybersecurity	HQ	IT Support Services	Expand attack surface management (ASM), internal threat hunting, cross-border cloud security audits.	\$500
				\$500

TOTAL FY 2030 \$26,415

ABMC FY 2031 Project List

in thousands \$

Program	Location	Project Type	Project Name	Estimate
Engineering	Manila American Cemetery	Major Repairs and Renovations	MNAC Repair Battle Map (Construction)	\$300
Engineering	Suresnes American Cemetery	Construction – Improvements/Renovations	SUAC Renovate Service Area (Construction)	\$500
Engineering	Henri-Chapelle American Cemetery	Construction – Improvements/Renovations	Repair Perimeter Brick Wall (Construction)	\$2,500
Engineering	Henri-Chapelle American Cemetery	Major Repairs and Renovations	Resolve Stair Safety Issue to Plot Area (Construction)	\$500
Engineering	Brittany American Cemetery	Construction – Improvements/Renovations	BRAC Repair Wall of the Missing (Construction)	\$500
Engineering	Oise-Aisne American Cemetery	Major Repairs and Renovations	OAAC Repair Vehicle & Ped Pavement (Construction)	\$900
Engineering	Aisne-Marne American Cemetery	Major Repairs and Renovations	AMAC Repair Vehicle & Ped Pavement (Construction)	\$335
Engineering	Netherlands American Cemetery	Major Repairs and Renovations	NEAC Repair Vehicle & Ped Pavement (Construction)	\$500
Engineering	Bellicourt Monument	Major Repairs and Renovations	SOBE Maintain Monument (Construction)	\$100
Engineering	Bellicourt and Chateau-Thierry Monuments	Major Repairs and Renovations	Repair Compass Rose (Construction)	\$50
Engineering	Luxembourg American Cemetery	Construction – Improvements/Renovations	LXAC Provide Adequate Workspace (Construction)	\$500
Engineering	Oise-Aisne American Cemetery	Construction – Improvements/Renovations	Provide Accessible Access to Monument (Construction)	\$400
Engineering	Netherlands American Cemetery	Major Repairs and Renovations	Resolve Sitewide Fall Hazards (Construction)	\$500

Engineering	Ardennes American Cemetery	Construction – Improvements/Renovations	ARAC Improve Service Area (Construction)	\$625
Engineering	Sicily-Rome American Cemetery	Construction – Improvements/Renovations	Maintain Perimeter Wall (Design)	\$50
Engineering	Montsec Monument	Major Repairs and Renovations	SMMO Maintain Monument (Design)	\$50
Engineering	Chateau-Thierry Monument	Construction – Improvements/Renovations	Resolve Safety Issue (Design)	\$120
Engineering	Sicily-Rome American Cemetery	Major Repairs and Renovations	Repair Garden Walls (Design)	\$50
Engineering	Sicily-Rome American Cemetery	Construction – Improvements/Renovations	Repair Vehicle Pavement (Design)	\$50
Engineering	Meuse-Argonne American Cemetery	Construction – Improvements/Renovations	MAAC Improve Service Area (Design)	\$100
				\$8,630

Program	Location	Project Type	Project Name	Estimate
Education and Outreach	HQ	Professional Services	Education Program	\$384
				\$384

Program	Location	Project Type	Project Name	Estimate
Historical Services	HQ	Exhibits	Permanent Collection	\$47
Historical Services	Chateau-Thierry Monument	Equipment	Replace Artifact Storage Containers and Supplies	\$130
Historical Services	OO	Studies, Analyses, and Evaluations	Collections Conservation Treatment	\$120
				\$297

Program	Location	Project Type	Project Name	Estimate
Visitor Services & Interpretation	Lafayette Escadrille Memorial Cemetery	Exhibits	Rehab Exhibit Design	\$200
Visitor Services & Interpretation	Normandy American Cemetery	Exhibits	Rehab Exhibit Fabrication	\$2,000
				\$2,200

Program	Location	Project Type	Project Name	Estimate
Public Affairs	HQ	Professional Services	ABMC Orientation and Outreach Program	\$78
				\$78

Program	Location	Project Type	Project Name	Estimate
Horticulture	Manila American Cemetery	Plot Leveling	Re-level Plot Areas Phase 4	\$200
Horticulture	Corozal American Cemetery	Plot Leveling	Plot Releveling and Drainage (Change Turf)	\$3,720
Horticulture	Corozal American Cemetery	Drainage and Irrigation	Install New Irrigation System	\$2,500
Horticulture	Sicily-Rome American Cemetery	Studies, Analyses, and Evaluations	Explore Alternative Water Sources for Irrigation System	\$360
Horticulture	Sicily-Rome American Cemetery	Studies, Analyses, and Evaluations	Rehabilitate Deep Well	\$300
Horticulture	Florence American Cemetery	Studies, Analyses, and Evaluations	Explore Alternative Water Sources for Irrigation System	\$360
Horticulture	Florence American Cemetery	Studies, Analyses, and Evaluations	Rehabilitate Deep Well	\$300
				\$7,740

Program	Location	Project Type	Project Name	Estimate
Security	OO	Equipment	Upgrade security cameras and alarm systems	\$660
				\$660

Program	Location	Project Type	Project Name	Estimate
Information Technology	HQ	Equipment	IT Lifecycle Hardware Replacement - Monitors	\$270
Information Technology	HQ	IT Support Services	Apps Modernization - Evaluate quantum-safe crypto readiness and begin app hardening against future threats.	\$500
Information Technology	HQ	AI and Automation	Pilot generative AI for content creation (briefs, translations, training modules) under strict human oversight.	\$1,500
Information Technology	HQ	IT Support Services	Infrastructure - Begin refresh cycle for overseas equipment; consolidate/remove all legacy data centers if any remain.	\$2,000
Information Technology	HQ	Records Management	Real-time capture and indexing of video, audio, and chat as official records.	\$500
				\$4,770

Program	Location	Project Type	Project Name	Estimate
Cybersecurity	HQ	IT Support Services	AI-enabled adaptive risk scoring, enhanced Internet of Things and Operational Technology security integration at global sites.	\$1,000
				\$1,000

TOTAL FY 2031 \$25,759

ABMC FY 2032 Project List

in thousands \$

Program	Location	Project Type	Project Name	Estimate
Engineering	Cambridge American Cemetery	Construction – Improvements/Renovations	CAAC Repair Wall of the Missing (Construction)	\$1,000
Engineering	Chateau-Thierry Monument	Major Repairs and Renovations	AMCT Repair Vehicle Pavement (Construction)	\$900
Engineering	Henri-Chapelle American Cemetery	Major Repairs and Renovations	HCAC Repair Vehicle Pavement (Construction)	\$500
Engineering	Meuse-Argonne American Cemetery	Major Repairs and Renovations	MAAC Repair Vehicle Pavement (Construction)	\$2,200
Engineering	Aisne-Marne American Cemetery	Construction – Improvements/Renovations	Renovate Various Facilities (Construction)	\$3,450
Engineering	Sicily-Rome American Cemetery	Construction – Improvements/Renovations	Maintain Perimeter Wall (Construction)	\$500
Engineering	North Africa American Cemetery	Major Repairs and Renovations	NAAC Repair Pedestrian Pavement (Construction)	\$400
Engineering	Montsec Monument	Major Repairs and Renovations	SMMO Maintain Monument (Construction)	\$250
Engineering	Clark American Cemetery	Construction – New	CLAC Construct Visitor Toilets (Design)	\$85
Engineering	Lafayette Escadrille Memorial Cemetery	Construction – Improvements/Renovations	Repair Monument Steps (Design)	\$25
Engineering	Meuse-Argonne American Cemetery	Construction – Improvements/Renovations	Repair Chapel Steps (Design)	\$25
Engineering	Florence American Cemetery	Major Repairs and Renovations	Repair Spirit of the Peace Statue (Design)	\$25
Engineering	Ardennes American Cemetery	Major Repairs and Renovations	Upgrade Heating Systems (Design)	\$35
Engineering	Lafayette Escadrille Memorial Cemetery	Major Repairs and Renovations	Repair VC Roof & Overhang (Design)	\$50

Engineering	Ardennes American Cemetery	Construction – Improvements/Renovations	Repair Civil Systems (Design)	\$50
Engineering	Montfaucon Monument	Major Repairs and Renovations	MAMO Maintain Monument (Design)	\$15
				\$9,510

Program	Location	Project Type	Project Name	Estimate
Education and Outreach	HQ	Professional Services	Education Program	\$384
				\$384

Program	Location	Project Type	Project Name	Estimate
Historical Services	OO	Equipment	Replace Artifact Storage Containers and Supplies	\$50
				\$50

Program	Location	Project Type	Project Name	Estimate
Visitor Services & Interpretation	Lafayette Escadrille Memorial Cemetery	Exhibits	Rehab Exhibit Fabrication	\$420
Visitor Services & Interpretation	Oise-Aisne American Cemetery	Exhibits	Rehab Exhibit Design	\$120
				\$540

Program	Location	Project Type	Project Name	Estimate
Public Affairs	HQ	Professional Services	ABMC Orientation and Outreach Program	\$78
				\$78

Program	Location	Project Type	Project Name	Estimate
Horticulture	Sicily-Rome American Cemetery	Drainage and Irrigation	Rehabilitate Deep Well	\$450
Horticulture	Florence American Cemetery	Drainage and Irrigation	Rehabilitate Deep Well	\$650
Horticulture	Clark Veterans Cemetery	Drainage and Irrigation	Install New Irrigation System	\$5,000
Horticulture	Sicily-Rome American Cemetery	Studies, Analyses, and Evaluation	Install New Irrigation System	\$300
				\$6,400

Program	Location	Project Type	Project Name	Estimate
Security	OO	Equipment	Camera and alarm system lifecycle repair/replacement	\$580
				\$580

Program	Location	Project Type	Project Name	Estimate
Information Technology	HQ	Records Management	Records Management Digitization	\$250
Information Technology	HQ	Equipment	Hardware Replacement - quantum-safe crypto readiness network appliances	\$2,000
Information Technology	HQ	Equipment	Hardware Replacement - quantum-safe crypto readiness computers and smart devices	\$1,500
				\$3,750

Program	Location	Project Type	Project Name	Estimate
Cybersecurity	HQ	IT Support Services	Continue quantum-safe crypto app and digital infrastructure hardening against future threats.	\$1,500
				\$1,500

TOTAL FY 2032 \$22,792

ABMC FY 2033 Project List

in thousands \$

Program	Location	Project Type	Project Name	Estimate
Engineering	Chateau-Thierry Monument	Construction – Improvements/Renovations	Resolve Safety Issue (Construction)	\$200
Engineering	Sicily-Rome American Cemetery	Major Repairs and Renovations	Repair Garden Walls (Construction)	\$225
Engineering	Sicily-Rome American Cemetery	Construction – Improvements/Renovations	Repair Vehicle Pavement (Construction)	\$300
Engineering	Meuse-Argonne American Cemetery	Construction – Improvements/Renovations	MAAC Improve Service Area (Construction)	\$1,500
Engineering	Clark American Cemetery	Construction – New	CLAC Construct Visitor Toilets (Construction)	\$400
Engineering	Lafayette Escadrille Memorial Cemetery	Construction – Improvements/Renovations	Repair Monument Steps (Construction)	\$200
Engineering	Meuse-Argonne American Cemetery	Construction – Improvements/Renovations	Repair Chapel Steps (Construction)	\$500
Engineering	Florence American Cemetery	Major Repairs and Renovations	Repair Spirit of the Peace Statue (Construction)	\$100
Engineering	Ardennes American Cemetery	Major Repairs and Renovations	Upgrade Heating Systems (Construction)	\$75
Engineering	Lafayette Escadrille Memorial Cemetery	Major Repairs and Renovations	Repair VC Roof & Overhang (Construction)	\$125
Engineering	Ardennes American Cemetery	Construction – Improvements/Renovations	Repair Civil Systems (Construction)	\$1,500
Engineering	Montfaucon Monument	Major Repairs and Renovations	MAMO Maintain Monument (Construction)	\$100
Engineering	OO	A&E Services	Design Funding	\$1,000
				\$6,225

Program	Location	Project Type	Project Name	Estimate
Education and Outreach	HQ	Professional Services	Education Program	\$384
				\$384

Program	Location	Project Type	Project Name	Estimate
Historical Services	HQ	Exhibits	Permanent Collection	\$47
Historical Services	HQ	Exhibits	Create Temporary Exhibit WW2 and ABMC	\$60
Historical Services	OO	Studies, Analyses, and Evaluations	Collections Conservation Treatment	\$132
				\$239

Program	Location	Project Type	Project Name	Estimate
Visitor Services & Interpretation	Oise-Aisne American Cemetery	Exhibits	Rehab Exhibit Fabrication	\$300
Visitor Services & Interpretation	Netherlands American Cemetery	Exhibits	Rehab Exhibit Design	\$500
				\$800

Program	Location	Project Type	Project Name	Estimate
Horticulture	Florence American Cemetery	Studies, Analyses, and Evaluation	Install New Irrigation System	\$300
Horticulture	Cambridge American Cemetery	Studies, Analyses, and Evaluation	Install New Irrigation System	\$300
Horticulture	Sicily-Rome American Cemetery	Drainage and Irrigation	Install New Irrigation System	\$3,540
Horticulture	Rhone American Cemetery	Studies, Analyses, and Evaluation	Rehabilitate Deep Well	\$300
				\$4,440

Program	Location	Project Type	Project Name	Estimate
Security	OO	Equipment	Camera and alarm system lifecycle repair/replacement	\$750
				\$750

Program	Location	Project Type	Project Name	Estimate
Information Technology	HQ	Records Management	Records Management Digitization - Survey, Processing, Digitization, and Storage of Non-Record Historic Documents	\$180
Information Technology	HQ	AI and Automation	AI-enabled integration into ABMC.gov and BMeD	\$1,000
				\$1,180

Program	Location	Project Type	Project Name	Estimate
Cybersecurity	HQ	IT Support Services	Adjust digital infrastructure and services to reflect quantum government and industry standards and practices.	\$2,000
				\$2,000

TOTAL FY 2033 \$16,018